



St. Patrick's Cathedral Grammar School

NQT Induction Programme

Droichead

January 2020

School Mission

Our mission is to establish a strong community in which the uniqueness of each individual is appreciated. We seek to instil respect, responsibility, courtesy, care and consideration in all members of the school community. We endeavour to develop a love of learning in our students and we encourage them to work hard and strive for success in both their academic studies and extra-curricular activities. We try to create an atmosphere which is conducive to learning, in which we can help students to reach their potential. As students proceed through the school, we expect them to take on more responsibility for their own future prospects through self-motivation. This is to prepare them for further education, their working lives and participation in society.

St. Patrick's Cathedral Grammar School aims to:

1. Educate our students and give them the personal and academic skills to become responsible and well-rounded adults.
2. Teach our students the value and importance of their role in society and of their capacity to have a positive effect upon their environment and society in which they live.
3. Identify the personal strengths of each individual and help them strive to fulfill their potential.

Purpose

In line with the mission statement above, the purpose of this NQT Induction Programme is:

- To guide the whole school implementation of *Droichead* to support the induction of newly qualified teachers (NQTs)
- To identify the roles and clarify the responsibilities across the school community in support of *Droichead*
- To identify the protocols underpinning the *Droichead* process in the school
- To identify the documents in support of the process

Rationale

This programme has been developed in line with the Teaching Council's policy on *Droichead*, the Integrated Professional Induction Framework, March 2017. St. Patrick's Cathedral Grammar School is offering *Droichead* as a route of induction for newly qualified teachers (NQTs).

Scope

This Induction Programme applies to all Newly Qualified Teachers (NQTs) partaking in *Droichead* in St. Patrick's Cathedral Grammar School. It also applies to management and members of the Professional Support Team (PST). This programme was devised and formulated by the members of the in St. Patrick's Cathedral Grammar School.

Legal Framework

This Induction Programme has been informed by the following:

- The Education Act 1998
- The Education (Welfare) Act 2000
- The Code of Professional Conduct for Teachers (2nd Edition) 2012
- *Droichead: The Integrated Professional Induction Framework* 2017
- Teaching Council's Transitional Arrangements Post-qualification Professional Practice Conditions 2017/2018, 2018/2019
- Post-qualification Professional Practice Procedures and Criteria 2018/19
- Children First Act 2015
- DES Child Protection Procedures for Primary and Post-Primary Schools 2017
- Safety, Health and Welfare Act 2005
- Looking at our School 2016
- General Data Protection Regulation (GDPR) 2018

Introduction

The *Droichead* process is an integrated professional induction framework for newly qualified teachers. It recognises the effectiveness of the reconceptualised programmes of initial teacher education and particularly the extended school placement, in the professional preparation of student teachers. It builds on that phase, taking as its starting point the areas for further learning that have been identified by the NQT in collaboration with the HEI as part of the school placement experience. At the same time, it recognises that induction is a distinct phase of the continuum of teacher education, a socialisation process into the teaching profession. This integrated framework includes both school-based and additional professional learning activities to address the needs of teachers as they begin their careers.

The main objective of the *Droichead* process is to support the professional learning of the NQTs during the induction phase, thus laying the foundations for subsequent professional growth and learning for the next phase of their career.

Following the *Droichead* process, a declaration is made by the NQT that he or she is ready to move to the next phase on the continuum of teacher education. A joint declaration is made by the teacher and experienced colleagues, following collective reflection, that through their engagement in *Droichead*, they have participated in a quality teaching and learning process. The Teaching Council then removes the *Droichead* condition from the teacher's registration. The teacher will be fully registered by the Council when all registration conditions (e.g., Irish Language Requirement, qualifications shortfall conditions) have been deemed by the Teaching Council to have been met.

When an NQT is employed in a participating school in an eligible setting and for the minimum period of professional practice, they register for the *Droichead* process via the 'My Registration' portal on

www.teachingcouncil.ie. An email confirmation is issued to the NQT from the Teaching Council confirming that they have applied for the *Droichead* process. This confirmation email should be forwarded on to the PST and retained, to be submitted with the completed Form D at the end of the process.

There are two key strands of the *Droichead* process as an integrated induction framework for newly qualified teachers. The first strand is a school-based induction one (Strand A), through which the NQT is supported by experienced colleagues. The second strand is made up of additional professional learning activities (Strand B), which involves attendance at NQT cluster meetings in local education centres, and one other professional learning activity, related to the needs of the NQT. Typical learning activities might be, for example, participation in a workshop, a meeting of a Teacher Professional Network/subject association, an online/blended learning activity, attendance at a conference, Féilte, etc.

Droichead: The Integrated Professional Induction Framework, March 2017. For the full *Droichead* Policy and relevant accompanying documentation, please refer to www.teachingcouncil.ie

Objectives:

The *Droichead* process is an integrated professional induction framework for NQTs. The main objective of the *Droichead* process is to support the professional learning of NQTs during the induction phase, thus laying foundations for subsequent professional growth and learning for the next phase of their career.

The Teaching Council has set out the following standards to support the *Droichead* process, in guiding the NQT, with the PST, in relation to their professional learning and practice. Indicators of good practice in different contexts are further explored as part of professional development for the PST, facilitated by NIPT. Through their engagement in the *Droichead* process, the NQT will:

1. have engaged professionally with school-based induction and additional professional learning activities
2. have shown their professional commitment to quality teaching and learning for their pupils/students
3. have engaged in reflective practice that supports their professional learning and practice, both individually and collaboratively.

Protocols

This programme adheres to the protocols identified in the Teaching Council's *Droichead – The Integrated Induction Framework, March 2017* and is specifically supported by the following sections:

- Professional Conversations (pg 6)
- Observation (pg 6)
- Maintaining Records of the *Droichead* process (pg 7)
- Concluding the *Droichead* process (pg 8)

This programme is part of a suite of documents to support *Droichead* in the school. These documents include

- *Droichead-The Integrated Induction Framework*, Teaching Council, March 2017
- Teaching Council Standards
- PST Roles and Responsibilities
- *Droichead* Outline drafted by the PST and finalised with NQT input
- Needs Analysis/Induction Plan – updated regularly in collaboration with NQT.

Settings in which the *Droichead* process can take place

A post-primary teacher will normally undertake the *Droichead* process when employed in a recognised post-primary school. As a general rule, paid employment in a permanent, temporary or substitute capacity is eligible, so long as such employment will afford the teacher the opportunity to meet the minimum duration requirements set out in the *Droichead* policy.

A post-primary teacher may also complete the *Droichead* process where they are employed in one of the following roles:

a) a special school where a proportion of the pupils attending the school are of post-primary age, and where the teacher is teaching a post-primary curricular subject(s) to such pupils, or

b) a Centre for Education where a post-primary curricular subject(s) is being taught.

It should be noted that where NQTs are employed in the above settings via voluntary (unpaid) service or internship schemes such as JobBridge, and similar such schemes that may be commenced in the future, this is not deemed acceptable by the Teaching Council as being suitable for *Droichead*.

Duration of Professional Practice Required

Professional practice includes school placement (10 weeks) during initial teacher education and post-qualification practice. The *Droichead* process 2016/2017 which fulfils the post-qualification professional practice requirement, has been modified to take into account the extended school placement during initial teacher education.

A post-primary teacher must complete 200 hours' teaching employment in an eligible setting to include the teaching of a post-primary curricular subject(s) to a designated class on the school's timetable, or employment in a learning support, special needs or language support position. The teacher must apply for the *Droichead* process via the 'My Registration' portal on www.teachingcouncil.ie

It should be noted that these are absolute minimum periods of practice. Given that *Droichead* as an induction framework is designed to provide the maximum degree of support, guidance and advice, it is recommended, where an NQT has additional time in his or her school over and above the minimum requirements set out at above that extra time be used to support the *Droichead* process.

Observations:

Observations are a key feature of *Droichead*. This includes observations by the NQT of more experienced teachers' practice, as well as observation of the NQT's practice by the PST.

Both types of observations are arranged in advance, and provide NQTs with opportunities to learn from their fellow professionals. Observations by the PST of the NQT's practice should focus on areas where the NQT feels that they need particular advice, help and support. The NQT should therefore be encouraged to teach in an area where they feel their learning need is greatest. This can then provide the basis for a subsequent professional conversation.

It is recommended that there would be at least two of each type of classroom observation (observations by the NQT, and observations of the NQT's practice), and that the exact number, and the classes observed, should be based on discussions between the NQT and the PST.

Taisce – Portfolio-based learning

Portfolio-based learning is an important process to support the NQT in engaging in these professional conversations. The Council uses the term Taisce, (Irish for treasure trove) to refer to this process of portfolio-based learning. Engaging in the process of portfolio-based learning enables the NQT to reflect on their professional learning in a way that suits them and identify and plan for areas in which they may need further support or guidance.

Roles and Responsibilities:

The PST is a team of fully registered teachers, ideally with five years' experience, which may include the principal, who work collaboratively to support and mentor the NQT during school-based induction, in the first stages of their professional journey. All PST members at St. Patrick's Cathedral Grammar School have completed a programme of professional learning with NIPT.

Supporting a newly qualified teacher during *Droichead* is always a collaborative process, although the roles and responsibilities of PST members may vary in different school contexts, and are therefore agreed before the *Droichead* process commences.

The dual role of the PST is:

- To guide and advise the NQT during school-based induction, in the first stages of their professional journey.
- To form a joint declaration with the NQT that they have participated in a quality teaching and learning process.

PST Responsibilities:

The responsibilities agreed by the PST at St. Patrick's Cathedral Grammar School are identified in Appendix one of this document. The PST's responsibilities are neither exhaustive nor prescriptive and will be reviewed in light of experience. Responsibilities directly relating to support and mentoring relate to all team members while other responsibilities are designated to a named team member. The PST at St Patrick's Cathedral Grammar School recognise that it is also important that these agreed responsibilities are communicated to the NQT at the earliest opportunity.

In support of a NQT's *Droichead* process, the PST will invite the wider school staff to provide opportunities for:

- Co-planning
- Co-teaching
- Sharing of resources
- Engaging in professional conversations
- Facilitating class observation

The PST will share its role and agreed responsibilities with the NQT at their initial meeting.

NQT Role:

Supporting an NQT through *Droichead* at St. Patrick's CGS is always a collaborative process. *Droichead* is fundamentally about the NQT's professional journey and the process of their induction. A key part of this

process is an NQT's engagement with more experienced colleagues, and reflection on the professional conversations that take place on their own professional learning and practice.

Through their engagement in the Droichead process the NQT will:

1. Have engaged professionally with school-based induction and additional professional learning activities.
2. Have shown their professional commitment to quality teaching and learning for their pupils/students.
3. Have engaged in reflective practice that supports their professional learning and practice, both individually and collaboratively.

The NQT will sign a joint declaration with the PST, that they have participated in a quality teaching and learning process.

Droichead Policy Teaching Council, March 2017.

NQT Responsibilities:

To guide the NQT in their role at St. Patrick's CGS, some suggested responsibilities are identified in Appendix 2 of this document. The PST at St. Patrick's CGS will share its roles and agreed responsibilities with the NQT at their initial meeting.

Self-Evaluation

The PST are constantly monitoring and reviewing the supports they provide to NQTs at St. Patrick's CGS. The PST ensures to align SSE targets at with the support on offer to NQTs. A needs analysis takes place at the beginning of the year/at the beginning of the NQT's Droichead process. This helps to inform the NQTs Droichead Outline Plan and is reviewed regularly. Regular consultation takes place between the participants throughout the year and a review of the Droichead process takes place at the end of the year. The PST annually review the supports on offer, the progress made on goals set previously and any outstanding areas are discussed.

Data Protection

All data will be kept in accordance with the General Data Protection Regulation (GDPR) and the Data Protection Policy of St. Patrick's CGS.

Related Policies

- Dignity at Work Policy
- Code of Behaviour Policy
- Special Educational Needs Policy
- Data Protection Policy

Review

This policy will be subject to regular review in the light of ongoing experiences. The review will be led by the Principal in collaboration with members of the PST.

Appendix 1

PST Responsibilities at St. Patrick's Cathedral Grammar School

To guide a PST in its role, some suggested responsibilities are identified below. The list is neither exhaustive nor prescriptive and is open to customisation by a PST. While responsibilities relating to support and mentoring relate to all team members, a PST may designate some of the other responsibilities to identified individuals within the team.

- To liaise with the PST members regarding inputs to staff on the *Droichead* process
- To engage in action planning with the NQT in relation to *Droichead* standards
- To co-ordinate the induction plan and activities
- To organise *Droichead* Release Time for induction activities
- To brief school staff, parents and Board of Management on the nature and purpose of the school's involvement in *Droichead*
- To ensure the *Droichead* Outline plan is current for each NQT
- To provide professional and pedagogical support for the NQT
- To support the PST members and NQT/s
- To outline the PST's role at the initial meeting
- To liaise with other staff members in relation to opportunities for the NQT to visit/observe in their classrooms and work alongside them
- To enable and empower the NQT to seek/source answers to questions
- To brief the NQT on the nature and purpose of the *Droichead* process within the school
- To provide support for planning and preparation for teaching and learning by NQTs
- To establish clear boundaries for the PST/NQT relationship
- To clarify school policies and procedures for the NQT
- To invite teachers to be a member of the school PST
- To attend *Droichead* professional development
- To work in partnership with the NQT in the classroom e.g. observation and discussion
- To liaise with the NIPT Associate/RDO
- Where practical, to liaise with other schools in the area for the purposes of observing and sharing practice
- To accept and give feedback in a constructive, open and professional manner
- To co-ordinate the overall *Droichead* process in collaboration with the PST members and the NQT, including communicating meeting schedules and agendas and the co-ordination of *Droichead* Release Time

- To keep records including copies of timetables and substitution records as well as induction plans, as part of the *Droichead* process
- To form a consensus in relation to the joint declaration and sign Form D, if appropriate
- To co-ordinate the conclusion of the *Droichead* process with the NQT and other PST members
- To ensure that the *Droichead* process is carried out appropriately in the school and to develop a whole-school policy on induction

Appendix 2

NQT Responsibilities at St. Patrick's Cathedral Grammar School

To guide the NQT in their role, some suggested responsibilities are identified below. The PST will share its roles and agreed responsibilities with the NQT at their initial meeting.

- Apply for *Droichead* on www.teachingcouncil.ie, retain the confirmation email and forward a copy to PST
- To attend one cluster meeting per term as per the indicative timeframe agreed with the PST
- To ensure Form D is stamped at cluster meetings and fully completed before sending to the Teaching Council
- To reflect on and evaluate practice with regard to the Teaching Council's Code of Professional Conduct
- To be aware of the continuum of professional development and his/her own responsibilities therein
- To participate fully in the school's induction programme and to undertake the elements of the programme
- To work in partnership as part of a school team
- To be aware of all school policies and procedures
- To observe more experienced teachers practice and be observed by the PST
- To learn from the established good practice of teachers in the school and/or elsewhere
- To consider the professional feedback of the Principal, PST and other staff who advise about teaching and learning
- To accept and give feedback in a constructive, open and professional manner
- To be thoroughly prepared for all lessons and to have long and short term planning available and up-to-date
- To develop a reflective professional portfolio, *Taisce*, which will provide a focus for professional conversations central to *Droichead* and allow the NQT to identify areas in which he or she may need support or guidance. It may be created as a hard copy or electronic document which supports the process of reflection begun at HEI level
- To engage in Action Planning in collaboration with the PST
- To collaborate with the PST to identify area(s) of interest for future professional learning (*Cosán*)
- To attend professional development sessions and contribute to group learning by participating fully
- To be fully cognisant of the duty of care to all students in the school
- To accept responsibility for seeking help and advice
- To maintain the school's professional ethos in terms of appearance and conduct
- To reflect with the PST, participate in a quality teaching and learning process and sign a joint declaration (Section 2 - Form D), as appropriate